Since 1968, local community action agencies have been required to have tripartite governing boards. These boards reflect and promote the unique anti-poverty leadership, action, and mobilization responsibilities assigned by law to community action agencies.

**Officers**

Kimberley Mitchell, *Chair*
Jason Moody, *Vice Chair*
Wesley Neff, *Secretary*
Joanne Pease, *Treasurer*

**Low Income Sector**

Joyce Fenner, *Low-Income Representative 1*
Karen Gorris-Hicock, *Low-Income Representative 2*
Gary Moore, *Low-Income Representative 3*
Jason Moody, *Low-Income Representative 4*
Heather Ross, *Low-Income Representative 5*
Melissa Harding, *Head Start Policy Council*

**Private Sector**

Kimberley Mitchell, *Finance*
Sarah Martin, *Business*
Linda Stec, *Education*
Art Fairbrother, *Religion*
Lt Matthew Curtis, *Law Enforcement*

**Public Sector**

Joanne Pease, *Liberty*
Wesley Neff, *Winterport*
Daniel Horton, *Swanville*
Walter Ash Jr., *Belfast*
Patricia Clark, *Unity*
Senator Chip Curry, *Belfast*
Dear Friends, Supporters, and Community Members,

While we, like all of you, are eager to see the pandemic behind us, we recognize the need to plan for the long-term challenges that remain ahead. Last year, we continued to work on building a strong foundation for our organization by meeting ongoing community needs, expanding partnerships, and improving access to programs. Building this foundation and investing in our infrastructure creates a more stable future.

2021 marked a memorable milestone for Waldo Community Action Partners. After many years of planning, we finally purchased the property that will become our future home. This milestone was part of the agency’s five-year strategic plan, and after 57 years of committed service to our community, we look forward to creating a comprehensive plan for the property in partnership with our staff, board, and those we serve. This comprehensive plan will take into consideration the needs expressed by our community. In 2021, and for the first time ever, we completed our Community Needs Assessment in partnership with all Community Action Agencies in the State. This assessment lays the groundwork for our future strategic planning efforts, including the building and layout of our new campus.

As we plan for our future, we reflect on the past year. Our Annual Report for the fiscal year ending December 31st, 2021, provides an overview of our key accomplishments and a summary of our financial health. Last year, we continued to respond to emergent needs by reopening all services under the guidelines of our structured Business Continuity Plan and expanding services as funding and partnerships allowed, including bringing the Cinderella Project to the northern most reaches of Aroostook County.

We continued to support our own infrastructure and staff to ensure the continuity of critical services by investing in our technology and purchasing new fleets to replace our aging vehicles. We also made an investment in our organization by adding a new Executive Assistant/Communications Specialist position, a new Human Resources position, and an additional Fiscal position. To improve efficiency and reporting across all our departments, we increased use of our key software system, empowOR, and implemented CSBG reporting. Unprecedented challenges with hiring and retention created an opportunity to provide new-hire and recruiting incentives for staff, raise our minimum wage, and improve our PTO and holiday benefits.

Waldo CAP continues to provide key services despite the ongoing impacts of the pandemic on our workforce. For example, we provided another 8-week Summer Food Service Program, serving 3,468 meals to at-risk children, and worked in partnership with local grocers, businesses, and volunteers to deliver 1,566 Heroes 4 Hunger holiday food boxes and provide 778 children with holiday gifts.

We are encouraged and humbled by the generosity of our community within, and outside of, Waldo County. The remarkable individuals, businesses, community groups, and funders who continue to support us ensure we have resources available for those we serve. Last year, we received donations of time, space, clothing (including over 900 dresses for the Cinderella Project), and general support for WCAP’s programs. These generous in-kind donations allow us to direct cash assistance to individuals and families most in need.

We remain committed to delivering quality services and advocating for improved access to resources for those in need. Although there is more work to be done in building strong families and improving access to basic needs, we look forward to continuing this work in the coming year. We wish to thank our dedicated staff, board, funders, valued community partners and volunteers who are all critical in what we have accomplished.

We have proven, once again, how impactful we are when we do this important work together.

Thank you,

Donna M. Kelley, LCSW
President & CEO

Kimberley J. Mitchell
Board Chair
‘THANK YOU’ TO OUR DONORS

INDIVIDUALS
Elizabeth Ahearn
Steve & Ruth Albin
William & Patrice Allen
Walter Ash, Jr
Milton Ayer
Patricia Ayers
Archie Barnes &
Michael Barnes-Lopez
Robert Barrett
Carol Bauss
Frances Bean
Janet Berry
Gary & John Bertuzzi
John & Elaine Bielenberg
Michael & Linda Bowe
Philip & Joan Bowen
Bob Brennan
Linda Bright
Meredith Bruskin &
Donna Short
Betsy Cain Keidan &
Richard Keidan
Frank Caputo
Murray Carpenter
Elizabeth Cioe
Pat Clark
Courtney Collins
Patrick & Patricia Conran
Senator Chip Curry
Matthew Curtis
Ellie Daniels
Mary Davis
Ricky & Corliss Davis
Squidge Davis
Lucy Dawes
Jessica Decke
Evelyn Defrees
Joan Dickey
Anne Dolbashian
Linwood & Karen Doughty
Joel Dufour
Jean Durham
Jeffrey & Mary Dutch
Rhonda Feiman &
Peta Hall
James & Linda Fenlason
Joyce Fenner
Robert & Nancy Fenney
Rick & Liz Fitzsimmons
Nancy Ford
Nancy Foreman
Karen Foxwell
Stephanie Francis
John & Susan Fraser
Melanie Frazek
Leon Gallant &
Judith Rivera-Gallant
Paul Gareli
Rick Gatewood
Syrena & Rick Gatewood
Reeves Gilmore
Shirley Glubka &
Virginia Holmes
John Golden
Carl Goodwin-Moore
Karen Gorris-Hicock &
Andy Hicock
Jerry Gould
Alexa Greeson
Nikki Grimes
Greta Guilezian
David Haas
Melissa Hackett
Robert & Claire Hamilton
Forest & Susan Hart
Ralph Harvey
Shirley Harvey
Tracy Hastings
Peter Healam
John Holmes
Dan & Dianna Horton
Crystal Howard-Doliber
Diane Hull
John Hurley
Bruce Hutchins
Linnea Johnson
Meredithe Jones &
Dana Murch
Ronald Kavan
Dana & Cindee Keene
Donna Kelley
Dr. Tamara Kennard
Christine Kiley
Roger Knight
Karen Knox
Nancy Kragh
Carol Kuhn
Mark & Deirdre Kuzio
Kenneth & Michelle Larrabee
Arline & Sharon Larson
Adrienne Lee
Christine & Jay Legore
Mike & Jean Lenderking
John Lewis & Jill Ducharme
Samuel Lipman &
Catherine Cornell
Carolyn Locke
Sok Lou
Jason Lundby
Roland & Veronica Magnan
Sarah Martin
Reed Matthews &
Anne McCormack
Suzanne Mazerall
Gloria McEroy
Al & Marie McMonagle
Bob Meggison
Patricia Meisner
Wayne Merrifield
Katherine Mishler
Kim Mitchell
Marianna Moll
Lyndon & Cathy Morgan, M.D.
Thomas Morland
Ed & Gail Nason
Wesley Neff
Robert Nelson
Linda Newcomb
Beverly & John O’Malley
Julia Olson
Krista Ottman
Jan & Jim Owen
Dennis Payeur
Joanne Pease
Tricia Pendleton
Helen Perille
Leslie Peters
Peter Petersen
Michael & Roxanne Philbrick
Lucy Pincince
Martha & Stephen Porter
Lorraine Pregenzer
Janet and Robert Proulx
Jeft Rauch
Mike Rauch & Tike Voet
Nicoles Rausch
Pauline Ravin
Mr & Mrs Thomas Remington
Richard Fischbeck Richard
Lucien & Mary Robichaud
Paul Robie & Karen Young
Hugh Roth
Carlton & Lorna Russell
Lucy Salbusby
Molly Schaufler
Rick & Judy Schleder
Nancy Schroeder
Joyce Scott
Tammy Lacher Scully
Victoria Sears
Rita Sella
Kathryn Shagas
Arthur Shea &
Jeanne Robbie-Shea
Patricia Sheehan
Marsha & Philip Shibles
Cary Sicom &
Glenn Montgomery
Keith Small
Mary & Ralph Snyder
Phyllis Sommer
David Spencer
Geraldine Steele
David & Marjory Stickler
Sharon Stone
Judith Stover
Priscilla Tate
Seth Thayer
Kerenza Thompson
Peter Tidd
Marjorie Timmermann

ORGANIZATIONS

Towns End Property Management
Allen Insurance & Financial Group
Bank of America Charitable Foundation
Belfast Co-Op
Chocolate Drop Candy Shoppe
Colonial Theatre
Community Fuels Inc.
Consumers Fuel
Coyote Moon
Fidelity Charitable
Front Street Shipyard
Full Plates Full Potential
Good Shepherd Food Bank of ME
Greater Bay Area Ministerium
Hamiton Marine
Holmes Florist & Greenhouse
Katwalk
Key Private Bank
Left Bank Books
Maine Cancer Foundation
Maine Community Foundation
Mark and Pam Ripto
Network for Good
New Beat Farm
Pride Manufacturing
R.M. Davis Private Wealth Management
Searsport Congregational &
Methodist Church Food Cupboard
Searsport Lions Club
Senior College at Belfast
Swan Lake Grocery
The Bertuzzi Family Foundation
The Green Store
The Soap Closet
Twy Foundation Inc.
United Midcoast Charities
Unity Pond Pottery
Viking Lumber, Inc.
Wayne’s Fiberglassing Co.
Woodside Foundation
SUPPORT FROM OUR COMMUNITY

What is general operating support and how are funds used?

The majority of our funding comes from government contracts with strict guidelines. However, there are situations that call for flexible dollars. For example, last year we used funds from a private donation to help a family find temporary housing after their home burned down.

General operating support is critical as it covers various administrative costs and assists with actual program costs where some programs are only partially funded by contributions or by earned revenue. General operating support allows us to innovate and adapt to community needs and assist families who require help outside of some of our contracted services.

We are incredibly grateful for the support from our community—the funds donated by individuals and organizations, the time donated by volunteers, and the contributions from the towns we serve. Thank you.

$160,668 contributed by all 26 towns in Waldo County, & the County Commissioners.

$165,152 in small foundation grants to programs.

$56,885 donated by individuals and local businesses.

194 individuals donated 15,463 hours of their time to programs or on the Board of Directors.

Volunteers with Heroes 4 Hunger 2021 at Brooks Wentworth Store.
How we stack up...

Head Start offers a variety of programs for families to participate in the education, health care, social, and emotional growth of their children. Our Early Childhood programs serve expectant mothers and children ages zero to five. For a full financial report on our Early Childhood Program, visit: www.waldocap.org/resources/reports.

206 Individuals Served in Head Start Programs

- 172 Children received developmental delay screenings
- 181 Children received vision screenings
- 83 Individuals received parenting support and/or classes
- 55 Individuals received maternal/child health services

Of children served...

- 58.5% are income eligible
- 22.5% live within 100-200% of the poverty limit
- 5.5% are in foster care
- 2% are homeless

“Thank you for helping my child prepare for the next steps. It really does take a village and it hasn’t been an easy year with all the guidelines you have to follow for this pandemic. You are truly appreciated.”
TRANSPORTATION SERVICES

Connecting our Communities
Throughout 2021, WCAP Transit Systems continued to improve and increase access to mobility solutions for community members traveling locally and beyond. Reflected in passenger feedback, our greatest strength remains the dedication of WCAP staff to those we serve. Their work with our clients and our partners (other organizations, State and Federal funders, private funders, and contracted transportation providers) in the four-county service area of Waldo, Knox, Lincoln, and Sagadahoc, continues to represent the mainstay of the WCAP Transit System. The success of the system - carrying thousands of individuals millions of miles each year - is a testimony to the efforts of this diverse cross-section of staff, partners, and community stakeholders who work together to continuously and organically create services that literally connect, and thereby strengthen, the core of the communities we live and work in.

MaineCare Trips by Purpose, 2021

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Addiction Treatment</td>
<td>30%</td>
</tr>
<tr>
<td>Day Program</td>
<td>20%</td>
</tr>
<tr>
<td>Medical Appointment</td>
<td>15%</td>
</tr>
<tr>
<td>Physical Therapy/Speech/Occupational Health</td>
<td>10%</td>
</tr>
<tr>
<td>Behavior Health</td>
<td>5%</td>
</tr>
<tr>
<td>Dialysis</td>
<td>5%</td>
</tr>
<tr>
<td>Work Support</td>
<td>2%</td>
</tr>
<tr>
<td>Cancer Care</td>
<td>1%</td>
</tr>
<tr>
<td>Escort</td>
<td>1%</td>
</tr>
<tr>
<td>Pharmacy</td>
<td>0.5%</td>
</tr>
</tbody>
</table>

Less than 0.5%: Dentist, Addiction Counseling, Hospital Discharge, and Specialist Appointment.

MILES DRIVEN
Agency: 674,569 miles
Brokered: 1,110,197 miles
Self-driven: 1,386,942 miles

2021 Total: 3,171,708 miles
WCAP helped individuals and families in our community by providing:

- **126** Food Cards for use at Local Grocers
- **222** Individual Prepared Meals
- **1,566** Food Baskets for the Holidays
- **3,468** Grab-and-Go Meals for Kids in Rural Areas

WCAP helped children and families in our community by providing:

- **206** Backpacks with School Supplies to Children
- **142** Personal/ Household Care Kits
- **778** Holiday Gifts for Children
- **142** Prom Dresses for Students
- **83** Support Classes/ Sessions for Parents
- **172** Developmental Delay Screenings
- **181** Vision Screenings for Children
- **75** Case Management Supports
Waldo CAP helped individuals and families in our community with:

**TRANSPORTATION**

- **777** Rides to Vaccination Appointments
- **240,519** Miles Driven by Volunteers
- **48,726** Mileage Reimbursements for MaineCare Trips
- **1,784,767** Miles Traveled by WCAP Transportation

**SHELTER**

- **9** Temporary or Permanent Housing Placements
- **5** Independent Living Home Improvements (handicap accessible modifications)
- **226** Healthy Home Services (eliminating or reducing fire, electrical, and chemical hazards)
- **216** Energy Efficiency Improvements (insulation, air sealing, furnace repair, etc.)
- **213** Home Repairs (structural work, home appliances, heating systems, etc.)
- **69** Emergency Utility or Housing Payments
- **2,155** HEAP Utility Payments
- **939** Rental Assistance Payments
To combat child hunger last summer, WCAP distributed 3,468 grab-and-go meals, along with educational materials, at six locations around Waldo County.

CACFP is a federally funded program that helps childcare providers offer nutritious meals and snacks to children. Last year, 31,988 meals and snacks were served through 13 daycare providers. All CACFP contractees are equal opportunity providers.

Summer Food Service Program

To combat child hunger last summer, WCAP distributed 3,468 grab-and-go meals, along with educational materials, at six locations around Waldo County.

Our Resource Advocacy Program has highly qualified social workers to assist individuals and families in finding resources to meet their specific needs. Resource Advocates can help to stabilize short-term emergencies and/or provide long-term case management. In 2021, they helped Waldo County residents with:

**BASIC NEEDS**

<table>
<thead>
<tr>
<th>Food</th>
<th>Necessities</th>
</tr>
</thead>
<tbody>
<tr>
<td>126 food cards</td>
<td>96 clothing assistance</td>
</tr>
<tr>
<td>222 meals</td>
<td>142 personal care kits</td>
</tr>
</tbody>
</table>

**LIFE SKILLS**

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>10 people received financial coaching/counseling</td>
<td>231 referrals to other vital services and resources</td>
</tr>
<tr>
<td>75 clients used case management supports</td>
<td></td>
</tr>
</tbody>
</table>

**REFERRALS**

<p>| | |</p>
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<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>10 people received financial coaching/counseling</td>
<td>231 referrals to other vital services and resources</td>
</tr>
</tbody>
</table>
HOUSING & ENERGY SERVICES

Housing Services

Last year, the largest impact we had on housing was through our rental assistance program. The ongoing pandemic and rising rent costs threatened the living situation of hundreds of individuals and families in Waldo County.

We were able to assist with **939 rent payments** to provide some relief to our community during this difficult time.

Our Housing Department also offers services such as energy efficiency improvements, home maintenance, weatherization services, and more. Through these programs, we made **660 home repairs and improvements**.

“**WCAP has been so helpful to me. From insulating my cellar, carbon monoxide alarm, refrigeration, so many energy saving areas to just the kind caring commitment of the employees. Thank you.”**

Additional emergency response services through our Resource Advocacy Program:

⇒ **29** rental payments
⇒ **40** utility payments
⇒ **9** temporary or permanent housing placements

Energy Services

The Home Energy Assistance Program (HEAP), is a federally funded program that helps eligible low-income households pay a portion of their heating bills.

Last year, WCAP made **2,155 direct payments** to vendors for oil, kerosene, wood, propane, and electricity.
COMMUNITY PARTNERSHIPS

Neighbor for Neighbor is a coalition of organizations who offer holiday food and gift projects throughout the county. By sharing a common application and single database, Neighbor for Neighbor works to ensure that services are unduplicated to achieve the maximum distribution of resources to those in need.

Neighbor for Neighbor is coordinated by WCAP, and we offer support to organizations by processing applications, answering calls, sending mail, and assigning families for gifts.

Heroes 4 Hunger is a WCAP holiday food box project that falls under the Neighbor for Neighbor coalition/umbrella.

The Cinderella Project is a prom dress giveaway program for high school students throughout the state of Maine that promotes positive body image and increased self-esteem. New or gently used prom dresses are available for free at giveaway events.

77 prom dresses were given to students through the Cinderella Project of Maine.

3 sites participated, including Waldo CAP in Belfast and sister-sites in Gardiner and Aroostook County.

1,566 food baskets were given to families for Thanksgiving and Christmas.

778 children were ‘adopted’ for Christmas.

14 Organizations (including Waldo CAP) and 6 individuals participated.

“The year has been so difficult for us, both emotionally and financially and this program really made a huge difference. My children had a good Christmas and I have you all to thank for it. Thank you from the bottom of my heart!”
As required of all Community Action Agencies, WCAP performs a community needs assessment every three years to help us plan and deliver programs. Last year, WCAP worked in collaboration with Maine Community Action Partnership to perform the first ever statewide community needs assessment. The information below provides an overview of the community WCAP serves.

To view the full 2021 WCAP Community Needs Assessment, visit our website.

Social Vulnerability Index* of Waldo County Community

The three top needs identified were:
1. More flexible/affordable childcare
2. More affordable apartments
3. Access to high-speed internet

*Social vulnerability refers to the potential negative effects on communities caused by external stresses such as natural disasters or disease outbreaks. Reducing social vulnerability can decrease both human suffering and economic loss. For the full report, visit waldocap.org/resources/reports

Median Household Income
United States: $62,843
Maine: $57,918
Waldo County: $51,931
<table>
<thead>
<tr>
<th>PROGRAM</th>
<th>NUMBER SERVED</th>
<th>VALUE OF SERVICES</th>
<th>SERVICE AREA</th>
</tr>
</thead>
<tbody>
<tr>
<td>TRANSPORTATION SERVICES</td>
<td>2,740,145 Vehicle Miles 2,721 Individuals</td>
<td>$6,996,071</td>
<td>Region 5: Waldo, Knox, Lincoln, Sagadahoc Counties + Brunswick &amp; Harpswell Municipalities</td>
</tr>
<tr>
<td>HOME ENERGY ASSISTANCE (HEAP)</td>
<td>1,502 Households 1,521 Individuals</td>
<td>$1,113,457</td>
<td>Waldo County</td>
</tr>
<tr>
<td>EARLY CHILDHOOD PROGRAMS</td>
<td>169 Households 180 Individuals</td>
<td>$3,008,271</td>
<td>Waldo County</td>
</tr>
<tr>
<td>HOUSING PROGRAMS</td>
<td>961 Households 1,999 Individuals</td>
<td>$3,351,866</td>
<td>Waldo County</td>
</tr>
<tr>
<td>COMMUNITY SERVICE PROGRAMS</td>
<td>1,690 Households 2,192 Individuals 79,781 Meals/Snacks</td>
<td>$356,422</td>
<td>Waldo County</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>COUNTY-WIDE PROGRAMS</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>LOW-INCOME ASSISTANCE (LIAP)</td>
<td>N/A</td>
<td>$15,562</td>
<td>Waldo County</td>
</tr>
<tr>
<td>RESOURCE ADVOCACY</td>
<td>N/A</td>
<td>$98,268</td>
<td>Waldo County</td>
</tr>
<tr>
<td>SAFETY SEAT PROGRAM</td>
<td>29 Households 38 Individuals</td>
<td>$1,895</td>
<td>Waldo County</td>
</tr>
<tr>
<td>EMERGENCY RESPONSE SERVICES</td>
<td>N/A</td>
<td>$21,572</td>
<td>Waldo County</td>
</tr>
</tbody>
</table>

**TOTAL VALUE OF SERVICES PROVIDED TO OUR COMMUNITY:**

$15,100,683
### REVENUES ($20,263,058)

- Medicaid
- Program Income/Fees
- Federal/State/Private Grants
- Contributions
- Other Revenue*

*Includes Paycheck Protection Program loan proceeds

### EXPENSES ($15,399,990)

- Mid-Coast Connector
- Housing Services
- Family Services
- Community Services & Partnerships
- Public Transportation
- Energy Services

*Overallocation of administrative expenses, which totals a negative expense of -$57,469 for ‘Other Expenses’.

### ASSETS

<table>
<thead>
<tr>
<th></th>
<th>AUDITED 2021</th>
<th>AUDITED 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and equivalents</td>
<td>$10,778,037</td>
<td>$6,463,261</td>
</tr>
<tr>
<td>Accounts and grants receivable</td>
<td>$1,106,553</td>
<td>$1,347,992</td>
</tr>
<tr>
<td>Loans receivable—deferred</td>
<td>$ -</td>
<td>$ -</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>$73,435</td>
<td>$65,296</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td><strong>$11,958,025</strong></td>
<td><strong>$7,876,549</strong></td>
</tr>
<tr>
<td>Land</td>
<td>$915,136</td>
<td>$12,200</td>
</tr>
<tr>
<td>Buildings and improvements</td>
<td>$557,051</td>
<td>$501,871</td>
</tr>
<tr>
<td>Furniture and equipment</td>
<td>$531,278</td>
<td>$486,720</td>
</tr>
<tr>
<td>Vehicles</td>
<td>$1,578,120</td>
<td>$1,268,234</td>
</tr>
<tr>
<td>Less accumulated depreciation</td>
<td>$(1,358,074)</td>
<td>$(1,379,642)</td>
</tr>
<tr>
<td><strong>Total fixed assets</strong></td>
<td><strong>$2,223,511</strong></td>
<td><strong>$889,383</strong></td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$14,181,536</strong></td>
<td><strong>$8,765,932</strong></td>
</tr>
</tbody>
</table>

### LIABILITIES NET ASSETS

<table>
<thead>
<tr>
<th></th>
<th>AUDITED 2021</th>
<th>AUDITED 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>$490,080</td>
<td>$356,575</td>
</tr>
<tr>
<td>Accrued payroll &amp; comp. absences</td>
<td>$313,281</td>
<td>$263,781</td>
</tr>
<tr>
<td>Short term debt</td>
<td>$3,575</td>
<td>$3,400</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>$1,786,970</td>
<td>$1,426,485</td>
</tr>
<tr>
<td>Other</td>
<td>$ -</td>
<td>$ -</td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td><strong>$2,593,906</strong></td>
<td><strong>$2,050,241</strong></td>
</tr>
<tr>
<td><strong>LONG-TERM DEBT</strong></td>
<td><strong>$4,104</strong></td>
<td><strong>$7,641</strong></td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td><strong>$11,583,526</strong></td>
<td><strong>$6,708,050</strong></td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES NET ASSETS</strong></td>
<td><strong>$14,181,536</strong></td>
<td><strong>$8,765,932</strong></td>
</tr>
</tbody>
</table>
A Waldo County renter household earning the median income cannot afford the average 2-bedroom apartment without spending 30% of their income.

Maine spends 86 cents per person annually for public transportation. That is 37th among all states, and is below every other New England state.

Food insecurity in Waldo County affects nearly 1 in 7 residents due to the high cost of food and lack of access to grocery stores.

A Waldo County renter household earning the median income cannot afford the average 2-bedroom apartment without spending 30% of their income.

“HELPING PEOPLE, CHANGING LIVES”